### AUDITED FINANCIAL STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2021 STATEMENT OF COMPREHENSIVE INCOME

|   | Audited<br>31 December 2021<br>Frw'000 | Audited<br>31 December 2020<br>Frw'000 |
|---|--|--|
| Interest and similar income                           | 9,263,735                              | 6,154,999                              |
| Interest and similar expense                          | (3,566,675)                            | (2,584,539)                            |
| Net interest income                                   | 5,697,060                              | 3,570,460                              |
| Net fees and commissions income                       | 1,413,535                              | 1,154,327                              |
| Net trading income                                    | 498,454                                | 320,945                                |
| Other net operating income                            | (202,645)                              | 178,013                                |
| Operating income                                      | 7,406,404                              | 5,223,745                              |
| Expenses  |  |  |
| Impairment losses on financial instruments            | (1,319,657)                            | (394,830)                              |
| Employee benefits                                     | (2,235,570)                            | (2,000,035)                            |
| Depreciation and amortisation                         | (724,055)                              | (808,970)                              |
| Other operating expenses                              | (1,683,928)                            | (1,195,700)                            |
| Operating profit                                      | 1,443,194                              | 824,210                                |
| Finance costs   | (303,176)                              | (319,040)                              |
| Profit before income tax                              | 1,140,018                              | 505,170                                |
| Tax income/expense                                    | 377,114                                | (64,138)                               |
| Net profit for the year<br>Other comprehensive income | 1,517,132                              | 441,032                                |
| Total comprehensive income                            | 1,517,132                              | 441,032                                |



# AUDITED FINANCIAL STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2021 STATEMENT OF FINANCIAL POSITION

|  | Audited   | Audited   |
|--|---|---|
|  | December 2021   | December 2020   |
| ASSETS   | Frw'000   | Frw'000   |
| Cash and balances with National Bank of Rwanda   | 2,493,593   | 8,163,427   |
| Deposits and balances due from other banking institutions  | 24,024,446  | 26,217,542  |
| Deposits due from financial institutions abroad  | 12,251,562  | 3,861,537   |
| Government securities  | 36,980,980  | 20,993,920  |
| Loans and advances   | 38,162,497  | 28,034,733  |
| Other assets   | 5,514,006   | 3,756,174   |
| Property and equipment   | 1,296,259   | 1,270,019   |
| Right of use assets  | 1,937,001   | 2,123,220   |
| Intangible assets  | 1,005,845   | 865,112   |
| Deferred tax asset   | 312,976   | 104,742   |
| Deletteu lax assel   |   |   |
|  | ,   | 95.390.426  |
| TOTAL ASSETS   | 123,979,165   | 95,390,426  |
|  | ,   | 95,390,426  |
| TOTAL ASSETS   | ,   | 95,390,426  |
| TOTAL ASSETS<br>LIABILITIES  | ,   |   |
| TOTAL ASSETS<br>LIABILITIES<br>Current liabilities   | 123,979,165   | 119,601   |
| TOTAL ASSETS LIABILITIES Current liabilities Balance due to Central Bank   | 123,979,165<br>50,441   | 119,601<br>39,785,944   |
| TOTAL ASSETS LIABILITIES Current liabilities Balance due to Central Bank Customer deposits   | 123,979,165<br>50,441<br>48,804,491   | 119,601<br>39,785,944<br>58,199   |
| TOTAL ASSETS LIABILITIES Current liabilities Balance due to Central Bank Customer deposits Deposits and balances due to other banking institutions   | 123,979,165<br>50,441<br>48,804,491<br>71,186   | <b>95,390,426</b><br>119,601<br>39,785,944<br>58,199<br>2,482,502<br>6,841,867  |
| TOTAL ASSETS  LIABILITIES Current liabilities Balance due to Central Bank Customer deposits Deposits and balances due to other banking institutions Lease liabilities  | 123,979,165<br>50,441<br>48,804,491<br>71,186<br>2,331,278  | 119,601<br>39,785,944<br>58,199<br>2,482,502<br>6,841,867   |
| TOTAL ASSETS  LIABILITIES Current liabilities Balance due to Central Bank Customer deposits Deposits and balances due to other banking institutions Lease liabilities Other liabilities  | 123,979,165<br>50,441<br>48,804,491<br>71,186<br>2,331,278<br>1,119,512   | 119,601<br>39,785,944<br>58,199<br>2,482,502<br>6,841,867<br>37,392,687   |
| TOTAL ASSETS  LIABILITIES Current liabilities Balance due to Central Bank Customer deposits Deposits and balances due to other banking institutions Lease liabilities Other liabilities Borrowings   | 123,979,165<br>50,441<br>48,804,491<br>71,186<br>2,331,278<br>1,119,512   | 119,601<br>39,785,944<br>58,199<br>2,482,502<br>6,841,867<br>37,392,687<br>168,880                                    |
| TOTAL ASSETS  LIABILITIES Current liabilities Balance due to Central Bank Customer deposits Deposits and balances due to other banking institutions Lease liabilities Other liabilities Borrowings Deferred tax liability TOTAL LIABILITIES                      | 123,979,165<br>50,441<br>48,804,491<br>71,186<br>2,331,278<br>1,119,512<br>54,125,249<br>-                              | 119,601<br>39,785,944<br>58,199<br>2,482,502<br>6,841,867<br>37,392,687<br>168,880                                    |
| TOTAL ASSETS  LIABILITIES Current liabilities Balance due to Central Bank Customer deposits Deposits and balances due to other banking institutions Lease liabilities Other liabilities Borrowings Deferred tax liability TOTAL LIABILITIES EQUITY               | 123,979,165<br>50,441<br>48,804,491<br>71,186<br>2,331,278<br>1,119,512<br>54,125,249<br>-<br>106,502,157               | 119,601<br>39,785,944<br>58,199<br>2,482,502<br>6,841,867<br>37,392,687<br>168,880<br><u>86,849,680</u>               |
| TOTAL ASSETS  LIABILITIES Current liabilities Balance due to Central Bank Customer deposits Deposits and balances due to other banking institutions Lease liabilities Other liabilities Borrowings Deferred tax liability TOTAL LIABILITIES EQUITY Share capital | 123,979,165<br>50,441<br>48,804,491<br>71,186<br>2,331,278<br>1,119,512<br>54,125,249<br>-<br>106,502,157<br>20,000,000 | 119,601<br>39,785,944<br>58,199<br>2,482,502<br>6,841,867<br>37,392,687<br>168,880<br><u>86,849,680</u><br>12,580,870 |
| TOTAL ASSETS  LIABILITIES Current liabilities Balance due to Central Bank Customer deposits Deposits and balances due to other banking institutions Lease liabilities Other liabilities Borrowings Deferred tax liability TOTAL LIABILITIES EQUITY               | 123,979,165<br>50,441<br>48,804,491<br>71,186<br>2,331,278<br>1,119,512<br>54,125,249<br>-<br>106,502,157               | 119,601<br>39,785,944<br>58,199<br>2,482,502  |

| Total equity                 | 17,477,008  | 8,540,746  |
|------------------------------|-------------|------------|
|                              |             |            |
| TOTAL LIABILITIES AND EQUITY | 123,979,165 | 95,390,426 |



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AUDITED FINANCIAL STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2021 STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

|                                 | Notes | Share<br>capital | Share<br>premium | Accumulated<br>Losses | Total      |
|---------------------------------|-------|------------------|------------------|-----------------------|------------|
|                                 |       | Frw'000          | Frw'000          | Frw'000               | Frw'000    |
| At 1 January 2021               |       | 12,580,870       | 871,740          | (4,911,864)           | 8,540,746  |
|                                 |       |                  |                  |                       |            |
| Total comprehensive income      |       |                  |                  |                       |            |
| Profit for the year             |       | -                | -                | 1,517,132             | 1,517,132  |
| Other comprehensive income      |       | -                | -                | -                     | -          |
| Total comprehensive income      |       | -                | -                | 1,517,132             | 1,517,132  |
| Transactions with shareholders: |       |                  |                  |                       |            |
| Issued share Capital            |       | 7,419,130        | -                | -                     | -          |
|                                 |       |                  |                  |                       |            |
| At 31 December 2021             |       | 20,000,000       | 871,740          | (3,394,732)           | 17,477,008 |
|                                 |       |                  |                  |                       |            |
| At 1 January 2020               |       | 12,580,870       | 871,740          | (5,352,896)           | 8,099,714  |
|                                 |       |                  |                  |                       |            |
| Total comprehensive income:     |       |                  |                  |                       |            |
| Profit for the year             |       | -                | -                | 441,032               | 441,032    |
| Other comprehensive income      |       | -                | -                | -                     | -          |
| Total comprehensive income      |       | -                | -                | 441,032               | 441,032    |
| Transactions with shareholders: |       |                  |                  |                       |            |
| Capital contribution            |       | -                | -                | -                     | -          |
| At 31 December 2020             |       | 12,580,870       | 871,740          | (4,911,864)           | 8,540,746  |

### AUDITED FINANCIAL STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2021 STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2021

|   | 31-Dec-21       | 31-Dec-20     |  |
|---|-----------------|---------------|--|
|   | Frw'000         | Frw'000       |  |
| Cash flows from operating activities:                             |                 |               |  |
| Profit before income tax  | 1,140,018       | 505,170       |  |
| Adjustments for:  |                 |               |  |
| Depreciation on property and equipment                            | 300,427         | 392,136       |  |
| Amortization of intangible assets                                 | 214,195         | 198,312       |  |
| Unrealized foreign exchange gains                                 | (700,556)       | (604,155)     |  |
| Provision for risks   | 29,226          | 1,148         |  |
| Interest expense  | 1,644,376       | 887,770       |  |
| Gain on disposal of assets  | (345)           | -             |  |
| Loss on disposal of assets  | 227             | -             |  |
| Depreciation, Interests expense on leased assets                  | 512,609         | 537,561       |  |
| Operating loss before changes in operating assets and liabilities | 3,140,177       | 1,917,942     |  |
| Changes in operating assets and liabilities:                      |                 |               |  |
| Increase in loans and advances                                    | (10,127,764)    | (8,796,856)   |  |
| Increase in cash reserve requirement                              | (1,320,328)     | (12,908)      |  |
| Increase in other assets  | (437,504)       | (863,047)     |  |
| Increase in deposits from customers                               | 9,018,547       | 7,770,095     |  |
| Increase in deposits due to other banks                           | 12,987          | 50,265        |  |
| Increase in accrued interest on borrowings                        | 412,493         | 129,840       |  |
| (Decrease)/increase in other liabilities                          | (5,722,355)     | 6,520,450     |  |
|   | (8,163,924)     | 4,797,839     |  |
| Interest expense  | (1,644,376)     | (887,770)     |  |
| Cash (utilized) /generated in operating activities                | (6,668,123)     | 5,828,011     |  |
| Cash flows from investing activities:                             |                 |               |  |
| Purchase of property and equipment                                | (326,989)       | (208,646)     |  |
| Government securities and other bonds                             | (15,394,200)    | (8,848,700)   |  |
| Purchase of intangible assets                                     | (414,402)       | (376,704)     |  |
| Proceeds from sale of property and equipment                      | 440             | -             |  |
| Net cash used in investing activities                             | (16,135,151)    | (9,434,050)   |  |
| Cash flows used in financing activities:                          |                 |               |  |
| Proceeds from borrowings  | 1,168,746,081   | 830,468,663   |  |
| Loan repayments   | (1,152,495,173) | (805,656,872) |  |
| Lease payments  | (477,615)       | (462,926)     |  |
| Proceeds from issued share capital                                | 7,419,130       | -             |  |
| Net cash generated from financing activities                      | 23,192,423      | 24,348,865    |  |
| Net increase in cash and cash equivalents                         | 389,149         | 20,742,826    |  |
| Cash and cash equivalents at 01 January                           | 38,995,574      | 17,648,593    |  |
| Effects of exchange rates   | 700,556         | 604,155       |  |
| Cash and cash equivalents at 31 Dec                               | 40,085,279      | 38,995,574    |  |

## AUDITED FINANCIAL STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2021 OTHER REGULATORY DISCLOSURES

|  | 31 December<br>2021             | 31 December<br>2020             |
|--|---------------------------------|---------------------------------|
| Item   | 2021<br>Amount/<br>Ratio/Number | 2020<br>Amount/<br>Ratio/Number |
| I. Capital Strength  |                                 |                                 |
| 1. Core capital (Tier 1)   | 16,482,104                      | 7,790,944                       |
| 2. Supplementary capital (Tier 2)                                | 816,559                         | 448,292                         |
| 3. Total capital   | 17,298,662                      | 8,239,236                       |
| 4. Total risk weighted assets                                    | 62,711,931                      | 41,384,291                      |
| 5. Core capital/ Total risk weighted assets ratio (Tier 1 ratio) | 26.28%                          | 18.80%                          |
| 6. Tier 2 ratio  | 1.30%                           | 1.10%                           |
| 7. Total capital/total risk weighted assets ratio                | 27.58%                          | 19.90%                          |

| . Leverage ratio<br>I. Credit Risk   |                                |                |         | 8.17%                         | 8.40%                                 |  |
|--|--------------------------------|----------------|---------|-------------------------------|---------------------------------------|--|
| <ol> <li>Credit RISK</li> <li>Total gross credit risk exposures<br/>without taking into account credit ri</li> </ol> |                                | offsets and    |         | 91,907,663                    | 56,717,077                            |  |
| <ol><li>Average gross credit exposures,</li></ol>  | broken down by r               |                |         |                               |                                       |  |
| credit exposure:<br>a) Loans, commitments and other i<br>exposures;  | non-derivative off             | -balance sheet | :       | 54,926,683                    | 35,723,157                            |  |
| b) Debt securities;  |                                |                |         | 36,980,980                    | 20,993,920                            |  |
| c) OTC derivatives   |                                |                |         | -                             | FC 717 077                            |  |
|  | Geographic di                  | stribution     |         | 91,907,663<br>Total exposure  |                                       |  |
|  | Kigali City<br>Muhanga         |                |         | (Frw' 000')<br>82,137,405     | (Frw' 000')<br>51,777,433             |  |
|  |                                |                | 804,778 |                               |                                       |  |
| 3. Regional or geographic  | Huye                           |                |         | 1,980,379                     | ,                                     |  |
| distribution/ types of credit  | Rusizi                         |                |         | 3,332,298                     | 818,965                               |  |
| exposure   | Rubavu                         |                |         | 1,487,461                     |                                       |  |
|  | Musanze                        |                |         | 1,550,192                     |                                       |  |
|  | Kayonza                        |                |         | 615,151<br>91,907,663         |                                       |  |
|  | Sector distribu                | tion           |         | Total exposure<br>(Frw' 000') | Total exposure<br>(Frw' 000')         |  |
| 4. Sector distribution of  | a) Governme                    | nt             |         | 36,980,980                    |                                       |  |
| exposures, broken down by  | b) Financial;                  |                |         | 161,454                       | · · · · · · · · · · · · · · · · · · · |  |
| major types of credit exposure   | c) Manufactu<br>d) Infrastruct |                |         | 721,845                       | · · · · ·                             |  |
| and aggregated in the following<br>areas:  | construction;                  |                |         | 1,646,554                     |                                       |  |
|  | e) Services an                 | nd commerce.   |         | 27,573,815                    |                                       |  |
|  | f) Others<br>Total             |                |         | 24,823,015<br>91,907,663      |                                       |  |
| 5. Off- balance sheet items  | Iotat                          |                |         | 14,559,635                    |                                       |  |
| 6. Non-performing loans indicate   | ors                            |                |         |                               |                                       |  |
| a) Non-performing loans (NPL)  |                                |                |         | 2,766,264                     | 1,245,47                              |  |
| b) NPL ratio   |                                |                |         | 6.85%                         | 4.20%                                 |  |
| 7. Related parties   |                                |                |         | 0.40.000                      | 105.050                               |  |
| <ul><li>a) Loans to directors, shareholders</li><li>b) Loan to employees</li></ul>                                   | and subsidiaries               |                |         | 342,902<br>1,254,880          | 125,959                               |  |
| 8. Restructured loans as at 31 De  | cember 2021                    |                |         | 1,234,000                     | 524,150                               |  |
| a. No. of borrowers  |                                |                |         | 284                           | 35                                    |  |
| b. Amount outstanding (Frw '000  |                                |                |         | 5,936,721                     | 5,187,99                              |  |
| c. Provision thereon (Frw '000) (re  | egulatory):                    |                |         | 43,253                        |                                       |  |
| <ul> <li>d. Provision IFRS P (Frw '000)</li> <li>e. Restructured loans as % of gro</li> </ul>                        |                                |                |         | 709,285                       |                                       |  |
| e. Restructureu toans as % or gro  |                                |                |         | 14.7170                       | 17.007                                |  |
| III. LIQUIDITY RISK  |                                |                |         |                               |                                       |  |
| a) Liquidity Coverage Ratio (LCR)  |                                |                |         | 188.18%                       |                                       |  |
| b) Net Stable Funding Ratio (NSFR)   |                                |                |         | 195.18%                       | 164.00%                               |  |
| IV. OPERATIONAL RISK<br>Number and types of frauds and the   | air corresponding              | amount         |         |                               |                                       |  |
| Number and types of flades and the   | Type                           | Number         | Am      | iount (Frw                    | Amount (Frw                           |  |
|  | Thefts                         | -              | '00'    | 0')                           | '000')                                |  |
| V. MARKET RISK   | mento                          |                |         |                               |                                       |  |
| 1. Interest rate risk  |                                |                |         |                               |                                       |  |
| 2. Equity position risk  |                                |                |         | -                             |                                       |  |
| 3. Foreign exchange risk   |                                |                |         | 410,170                       | 131,995                               |  |
| VI. COUNTRY RISK<br>1. Credit exposures abroad   |                                |                |         | 1,538,297                     | 995,800                               |  |
| 2. Other assets held abroad  |                                |                |         | 1,538,297                     | 3,861,53                              |  |
| 3. Liabilities to abroad   |                                |                | 71,186  | 58,199                        |                                       |  |
| VII. MANAGEMENT AND BOARD  | COMPOSITION                    |                |         |                               |                                       |  |
| 1. Number of Board members   |                                |                |         | 7                             | -                                     |  |
| 2. Number of independent Director  |                                |                |         | 4                             |                                       |  |
| <ol> <li>Number of non-independent Dir</li> <li>Number of female Directors</li> </ol>                                | rectors                        |                |         | 3                             |                                       |  |
| <ol> <li>Number of female Directors</li> <li>Number of male Directors</li> </ol>                                     |                                |                |         | 1 6                           |                                       |  |
|  |                                |                | _       | 15                            | 1                                     |  |
| 6. Number of Senior Managers   |                                |                |         |                               |                                       |  |
| <ol> <li>Number of Senior Managers</li> <li>Number of female Senior Managers</li> </ol>                              | jers                           |                |         | 5                             |                                       |  |

# EXPLANATORY NOTES TO FINANCIALS

#### Interest and similar income 1.

Increase in interest income is consecutive to increase in loans to clients as well as increase in placements with banks and investment in Government securities.

#### Loan impairment charge 2.

The increase in loan impairment is related to the COVID-19 effects.

3. **Commission income** 

Improvement in commission income is linked to increase in loan book and international transfers.

### 4.

**Operating expenses** The increase is due to increase in activities volume.

### 5.

Loan portfolio Lending to corporate clients allowed the loan portfolio to grow.

### 6.

**Borrowings** Borrowings from financial institutions helped the bank make interbank transactions profitable.